

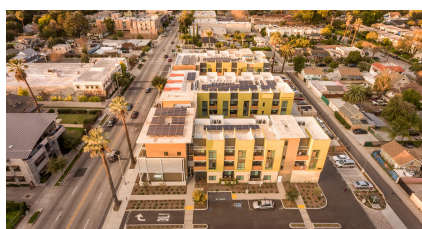
## POLICY STRATEGY: IMPLEMENTATION PHASE

SCANPH's tireless work to successfully secure hundreds of millions of dollars in new resources to house low-income people presents an auspicious moment for the affordable housing industry due to the infusion of new development funding available to our members. However, effectively utilizing such resources presents a novel challenge for an industry accustomed to insufficient public funding. As such, SCANPH is making an important pivot in its policy work as we transition from a relentless focus on winning resources to now focusing on implementation/regulatory advocacy so that new funding we have helped secure can be effectively used by our members. Our working group structure is pivotal for facilitating this transition in our policy work so nonprofit developers are well positioned to succeed. If you're interested in participating in a working group, join us to accelerate much-needed change to empower nonprofit developers, thereby ensuring our industry has the greatest impact possible.



## WORKING GROUP STRUCTURE: A PROVEN & TESTED METHOD FOR IMPLEMENTATION OF KEY POLICIES

SCANPH's effective committee framework achieves industry-driven outcomes by bringing informed voices to the table from across our membership and networks. This grounds our work in the expertise of practitioners and constituents who directly benefit from advancing our agenda. This committee framework, including ad hoc groups and various working groups, has served our initiatives well and will support the development of our capacity-building work so that we best serve the industry's needs as we focus on the following: policy implementation, holding legislators accountable to funding commitments, and the honing of regulatory policies. To learn more about implementation work and how the working groups function, contact Valerie Acevedo, Policy Coordinator: [vacevedo@scanph.org](mailto:vacevedo@scanph.org).



## TCAC WORKING GROUP

SCANPH convenes a working group of developers to provide input on draft regulatory changes issued by the Tax Credit Allocation Committee every autumn. The guidance of those who implement such policy ensures our comment letter on behalf of the industry presents the perspective of nonprofit developers.



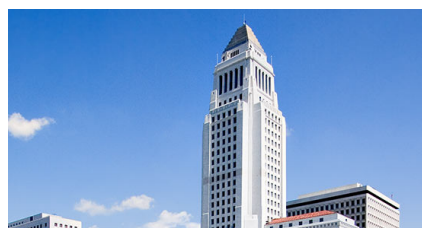
## STATE POLICY: AHSC & SB 827

SCANPH is a trusted partner to collaboratively advance effective public policy that meets both state policy goals and nonprofit developer-focused outcomes. Our members have critical, firsthand insight on implementation of local financing and land-use tools that are available to incentivize transit oriented development (TOD) as efforts proceed with preserving and producing affordable homes near transit.



## CDC WORKING GROUP

SCANPH has created a working group of nonprofit developers to partner with county leaders to analyze effective implementation of county programs and resources. By organizing and facilitating program users' input on the regulatory implications of forthcoming changes and NOFA periods, we can collaboratively advance effective public policy that meets programmatic goals.



## HCIDLA WORKING GROUP

HCIDLA continues to manage and ensure that affordable housing developments are in alignment with prospective funding programs and sources, as well as competitive application cycles. SCANPH ensures that the implementation of its resources is both efficient and impactful by providing important developer insight. We do so through ongoing dialogue and partnership with the department's leaders and consistent regulatory feedback.



## LINKAGE FEE WORKING GROUP

The development of an expenditure plan for the newly approved linkage fee requires input about how to best serve low-income communities throughout Los Angeles. SCANPH convened this working group to ensure nonprofit developers play an important role in the prioritization of resources as the city pursues varied uses for this new permanent funding source.